#### Westlife Development Limited

#### Profit and Loss account summary

(consolidated figures)

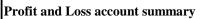
					In ₹ million
Particulars	Quarter ended		Growth % in Q4 FY18 over	Quarter ended	Growth % in Q4 FY18 over
	Mar 31, 2019	Mar 31, 2018	Q4 FY17	Dec 31, 2018	Q3 FY18
REVENUES					
Sales	3,336.4	2,984.9		3,689.9	
Other Operating Income	55.3	42.0		16.7	
Other Trading Revenues	-	-		-	
TOTAL REVENUES	3,391.7	3,026.9	12.1%	3,706.6	-8.5%
OPERATING COSTS AND EXPENSES					
Store Operating Cost and Expense					
Food & Paper	1,216.9	1,103.0		1,336.4	
Payroll and Employee Benefits	377.7	342.5		371.2	
Royalty	153.8	138.5		170.5	
Occupancy and Other Operating Expenses	1,174.0	1,042.5		1,263.2	
Total	2,922.4	2,626.5		3,141.3	
RESTAURANT OPERATING MARGIN (RoM)	469.3	400.4	17.2%	565.3	-17.0%
RoM (% of Total Revenues)	13.8%	13.2%		15.3%	
General & Administrative Expense	197.4	176.9		203.1	
Other Trading Operating Cost and Expenses	-	-		-	
OPERATING EARNINGS BEFORE INTEREST,	271.0	223.5	21.7%	2(2.2	-24.9%
TAX AND DEPRECIATION (EBITDA)	271.9	223.5	21.7%	362.2	-24.9%
<b>Operating EBITDA (% of Total Revenues)</b>	8.0%	7.4%		9.8%	
Other (Income) / Expense, net	(72.2)	(96.8)		(35.7)	
Extraordinary Expenses <sup>*</sup>	24.2	39.5		19.7	
Depreciation	210.0	175.6		203.7	
Financial Expense (Interest & Bank Charges), net	49.2	39.0		46.6	
PROFIT/(LOSS) BEFORE TAX (PBT)	60.7	66.2		127.9	-52.6%
PBT (% of Total Income)	1.8%	2.2%		3.5%	
Deferred Tax	(16.8)	-		-	
Income Tax	6.1	-		(8.7)	
PROFIT/(LOSS) AFTER TAX (PAT)	71.4	66.2		136.6	-47.8%
PAT (% of Total Income)	2.1%	2.2%		3.7%	
	-	2012	· · · · ·		•
Cash Profit (INR million)	297.7	284.3		351.4	
New Restaurants Opened	7	9		8	
Comparable Sales %	5.6%	25.1%		14.5%	

\* One-time expenses on account of assets written-off pertaining to restaurants relocation/closure



(As per Indian GAAP)

### Westlife Development Limited



(Consolidated numbers)



(As per Indian GAAP)

In ₹ million

	Year	Year ended		
Particulars	Mar	Mar	Growth	
	31, 2019	31, 2018	(%)	
REVENUES				
Sales	13,887.0	11,255.3		
Other Operating Income	129.0	93.4		
Other Trading Revenues	-	-		
TOTAL REVENUES	14,016.0	11,348.7	23.5%	
OPERATING COSTS AND EXPENSES				
Store Operating Cost and Expense				
Food & Paper	5,055.2	4,249.7		
Payroll and Employee Benefits	1,453.4	1,311.1		
Royalty	641.4	476.7		
Occupancy and Other Operating Expenses	4,818.5	3,824.5		
Total	11,968.5	9,862.0		
RESTAURANT OPERATING MARGIN (RoM)	2,047.5	1,486.7	37.7%	
RoM (% of Total Revenues)	14.6%	13.1%		
General & Administrative Expense	773.6	639.9		
Other Trading Operating Cost and Expenses	-	-		
OPERATING EARNINGS BEFORE INTEREST, TAX AND DEPRECIATION (EBITDA)	1,273.9	846.8	50.4%	
<b>Operating EBITDA (% of Total Revenues)</b>	9.1%	7.5%		
Other Operating (Income) / Expense, net	(157.1)	(175.9)		
Extraordinary Expenses <sup>*</sup>	63.9	71.4		
Depreciation	797.2	672.6		
Financial Expense (Interest & Bank Charges), net	177.3	150.1		
PROFIT/(LOSS) BEFORE TAX (PBT)	392.6	128.6		
PBT (% of Total Revenues)	2.8%	1.1%		
Deferred Tax	(16.8)	-		
Income Tax	6.4	-		
PROFIT/(LOSS) AFTER TAX (PAT)	403.0	128.6		
PAT (% of Total Revenues)	2.9%	1.1%		

Cash Profit (INR million)	1,258.2	889.0
New Restaurants Opened	25	25
Comparable Sales %	17.0%	15.8%

\* One-time expenses on account of assets written-off pertaining to restaurants relocation/closure and re-build

## Westlife Development Limited

# **Balance sheet summary** (consolidated figures)



(As per Indian GAAP)

In ₹ million

	As on		
Particulars	Mar 31, 2019	Mar 31, 2018	
EQUITY AND LIABILITIES			
Shareholder's funds			
Share capital	311.2	311.2	
Reserve and surplus	5,518.9	5,111.2	
	5,830.1	5,422.4	
Share application money pending allotment	-	0.1	
Non-current liabilities			
Long-term provisions	24.1	15.0	
Other long term Liabilities	7.1	3.4	
	31.2	18.4	
Current liabilities			
Short-term borrowings	2 220 2	1 925 0	
Trade payables	2,339.2	1,835.2	
(i) Total outstanding dues of micro enterprises and small enterprises			
(1) Total outstanding dues of micro enterprises and small enterprises	_	_	
(ii) Total outstanding dues of creditors other than micro enterprises			
and small enterprises	1,178.2	1,083.6	
Other current liabilities	799.5	874.3	
Short-term provisions	64.5	57.2	
	4,381.4	3,850.3	
	10,242.7	9,291.1	
ASSETS			
Non-current assets			
Fixed assets	6,235.9	5,736.6	
Non-current investments	959.2	1,265.6	
Deferred Tax Assets (net)	16.9	-	
Loans and advances	1,109.8	1,049.5	
Other non-current assets	41.9	2.0	
	8,363.7	8,053.7	
	,	,	
Current Assets	1.075.2		
Current investments	1,065.2	577.2	
Inventories Trade receivables	409.9	336.8	
Cash and bank balances	97.6	64.3	
Loans and advances	92.1	109.4	
Loans and advances Other current assets	168.3	111.2	
Outer current assets	45.9	38.6	
	1,879.0	1,237.5	
	10,242.7	9,291.2	