



VIGIL & WHISTLEBLOWER POLICY

#1. INTRODUCTION

Westlife Foodworld Ltd. and Hardcastle Restaurants Pvt. Ltd. individually and collectively referred to hereafter as “Company” and/or “the Company” believe that good communication between employees at all levels throughout the organization promotes better work practice. The Company seeks to always conduct itself honestly and with integrity. However, we acknowledge that all organizations face the risk of unknowingly harbouring malpractice. We believe we have a duty to take appropriate measures to identify such situations and attempt to rectify them. On this basis, employees are encouraged to raise genuine concerns about malpractice in the workplace without fear of reprisals. The Company will protect them from victimization and dismissal if they raise concerns in good faith.

#2. SCOPE

This policy applies to all Company employees. The Company has introduced these procedures to enable employees to raise or disclose concerns about malpractice (compliance and/or ethical violation) in the workplace at an early stage and in the right way, and they apply in all cases where there are genuine concerns, regardless of where this may be and whether the information involved is confidential or not. The term 'malpractice' includes but is not exhaustive of:

- Criminal offences;
- Breaches of legal duty (including negligence, breach of contract, breach of administrative law);
- Miscarriages of justice;
- Health and safety;
- Damage to the environment;
- The concealment or abetment of any of the above.

#3. COMMITTEE MEMBER DETAILS

Name	Designation	Email
Ms. Sulakshna Mukherjee (Custodian)	GM – Marketing & Corporate Communications	sulakshna.mukherjee@mcdonaldsindia.com
Dr. Shatadru Sengupta	Chief Legal Officer	shatadru@mcdonaldsindia.com
Ms. Sandhydeep Purri	Chief People Officer	sandhydeep.purri@mcdonaldsindia.com
Mr. Aditya Kharwa	Director - RSG, Business Operations	adityak@mcdonaldsindia.com
Mr. Sohel Nalwalla	Director – Supply Chain	sohel.nalwalla@mcdonaldsindia.com

#4. APPENDIX

- (1) COMPLAINT FORM
- (2) INVESTIGATION PROCESS
- (3) PROCESS
 - a. Specific behaviors expected from the employees
 - b. Process for raising concern
 - c. Investigation process in respect of violation
 - d. Documentation and reporting
 - e. Vigil & Whistleblower protection
 - f. False Disclosures.



VIGIL & WHISTLEBLOWER POLICY - PROCESS

#1. DEFINITIONS

(1) Whistleblower:

A person or entity making a disclosure of any unethical activity that they have observed.

Whistle blower could be anyone from employees, contractors, contractor's employees, clients, vendors, interns, internal or external auditors, law enforcement/regulatory agencies or other third parties.

(2) Vigil and Whistleblower Committee:

The Vigil and Whistleblower Committee consist of a team of Senior Company Personnel who are required to assess independently the concerns raised by the Whistleblower. The office of the Vigil and Whistleblower Committee will be managed by the Vigil and Whistle blower Custodian.

(3) Investigation Committee:

This team consists of members nominated by the Vigil and Whistleblower Custodian to conduct the actual on ground investigation of the concerns raised by the Whistleblower.

The size of the Investigation Committee will be decided by the Vigil and Whistleblower Committee. A minimum of 2 members would be required to investigate the matter.

(4) The Standards of Business Conduct:

The Standards of Business Conduct is a guide to the ethical and legal responsibilities we share as members of the Company. This is not a complete rulebook that addresses every ethical issue that might arise. It is not a summary of all laws and policies that apply to HRPL business. It is not a contract, and it does not replace good judgment. Rather, the Standards of Business Conduct give us guidance and direct us to resources to help us make the right decisions.

(5) Ethical Behavior:

Behaviour in accordance with the accepted principles of right and wrong that govern the conduct of a profession including but not restricted to financial impropriety and accounting malpractices.

(6) Professional behavior:

Displaying a courteous, conscientious and generally businesslike manner at the workplace that strives to maintain a positive regard to others while avoiding excessive display of deep feeling.

(7) Compliance violation:

A compliance violation is an offense or interruption of legal and standard operating procedures usually due to negligence and failure to comply with established protocols, rules, or laws.

(8) Ethical violation:

An ethics violation is a wrong dealing with a moral duty, honest virtues, or professional standards. An ethical violation is an act that defies decent behavior or a governing principle. Violations are activities not conforming to or in accordance with established conduct of right and wrong and moral character.

Generally, unethical violations would fall under the below 4 categories.

Note: References to the masculine gender shall be deemed to include other genders also.

(1) HR ETHICS

Interactions between managers, business owners and employees create numerous opportunities for violation of ethics. Discrimination based on either ethnicity, gender, age or other factors is an issue. Managers who discriminate against minority groups in hiring practices, compensation and the employment terms can face legal and social penalty. Dishonesty and manipulation are also examples of unethical workplace behavior.

(2) ACCOUNTING ETHICS

Certain unethical accounting practices are illegal, such as misrepresenting income or expense figures on financial statements. There are a number of accounting practices that are considered unethical, as well, such as plumping the goodwill figure on a balance sheet or unjustifiably shifting expenses to inappropriate periods to influence current financial results.

(3) COMMUNITY IMPACT

Businesses often affect a variety of external stakeholders that have nothing to do with a company aside from the issues brought about by the company's actions. Large amounts of pollution in the air or water can introduce disease and cancer epidemics in local communities, for example. Simple nuisances like noise pollution or a significant increase in truck traffic can damage the quality of life in surrounding communities, as well. Completely ignoring these external impacts is clearly unethical.

(4) THEFT & FRAUD

Business owners or employees can commit violation of ethics on an individual basis, and/or on behalf of a company. Executives and employees can misappropriate money from the company for personal use



VIGIL & WHISTLEBLOWER POLICY - PROCESS

before getting caught. Even front-line store operations can steal money or inventory directly from their employers.

#2. SPECIFIC BEHAVIOURS EXPECTED FROM EMPLOYEES

(1) HONEST & ETHICAL

All Company employees must observe the highest standards of personal and professional integrity, honesty and ethical conduct which is free from fraud and deception while working on the Company premises or while working for Company sponsored business.

(2) CONFLICT OF INTEREST

All Company employees are expected to avoid clash of his or her personal interest with that of the Company's which limit the ability to perform duties and responsibilities.

(3) CONCURRENT EMPLOYMENT

All Company employees shall not, without prior approval of the Vigil & Whistleblower Committee, accept employment or a position of responsibility whether for remuneration or otherwise, with any other company. This also includes providing "freelance" services to any other company.

(4) CONFIDENTIAL INFORMATION

Company employees shall not disclose any information concerning the Company's business, customers, suppliers etc. which is not in the public domain, unless authorized to do so when disclosure is required. This obligation continues even after leaving the employment of the Company.

(5) STATUTORY COMPLIANCE

Company employees must endeavor to ensure that all the applicable rules and regulations specific to Statutory Compliance are adhered to. Additionally, if any employee becomes aware of any information that he or she believes is evidence of any material violation of any law, rule, or regulation, then the employee must bring this to the attention of a senior management person.

(6) PREVENTION OF INSIDER TRADING (Please refer to Insider Trading Policy)

(7) CORPORATE OPPORTUNITY

Company employee should not exploit for their own personal gain, opportunities that discovered through the use of corporate property, information or possession, unless the opportunity is disclosed fully and in writing to the Westlife Leadership Council to pursue such opportunities.

(8) EXTERNAL COMMUNICATION WITH MEDIA & INVESTORS

Company employee should not exploit for their own personal gain, opportunities that discovered through the use of corporate Company employees must maintain and retain the reputation of the Company and ensure that information to media/investors is accurate and properly presented. Only designated representatives would be authorized to give interviews or make statements to the media/investors. Any other employees receiving requests for information from media/investors or any external agency should refer such requests to the Corporate Communications department of the Company.

(9) PROTECTION OF ASSETS

All Company employees must protect the Company's assets. Care should be taken to ensure that assets are not misused, misappropriated, loaned to others, sold, or donated without appropriate authorization. All Company assets must be used for legitimate business purposes.

(10) GIFTS & DONATIONS

Company employees must neither receive or offer or make directly or indirectly any illegal payments, remunerations, gifts, donations or comparable benefits which are intended to or perceived to obtain business or un-competitive favors for the conduct of its business.

#3. PROCESS FOR RAISING A CONCERN

- (1) Any person may report allegations of suspected malpractice. Knowledge or suspicion of malpractice may originate from employees, contractors, clients, vendors, exchange students, internal or external auditors, law enforcement/regulatory agencies, interns, trainees, apprentices, retainers or other third parties. Allegations of malpractice may also be reported anonymously. Reports of allegations of suspected malpractice are encouraged to be made in writing so as to assure a clear understanding of the issues. Such reports should be accurate rather than provisional (speculative) and must contain as much specific information as possible to allow for proper assessment of the nature, extent and urgency of preliminary investigative procedures.

Malpractices can be reported through any one of the following:



VIGIL & WHISTLEBLOWER POLICY - PROCESS

The report can be presented to the Vigil and Whistleblower Committee through any of the methods mentioned below.

- **Email Complaint:** An email complaint can be sent to the Vigil and Whistleblower Committee at **policy@mcdonaldsindia.com** or **pal@mcdonaldsindia.com**.
- **Written Complaint:** Can be submitted to the Custodian or any member of the Committee.

If the complaint is against any member of the committee, the same can be marked to the Custodian of the committee who in turn will report the complaint to the Chairman of the Internal Audit Committee who will initiate the investigation under the responsibility of the designated committee comprising of non-related executives.

- (2) A report may also be made to the direct reporting manager (in case there is no potential conflict of interest) or made to any other official in the Company whom the reporting employee can expect to have the responsibility to review the alleged unethical activity.
- (3) In the event the Whistleblower does not wish to disclose the violation/malpractice through any of the methods mentioned above, he shall have direct access to the Chairperson of the Audit Committee in appropriate or exceptional cases. He shall contact said Chairperson in any one or more of the following contact details:
 - Email
 - Phone

If unable to get through, he shall contact the Company Secretary of the Company.

Note – Anonymous reporting can be made by a Whistleblower only through written complaint and/or telephone.

#4. INVESTIGATION PROCESS IN RESPECT OF VIOLATION

The following investigation process will be adhered to by the Company in case the report is filed with the Vigil and Whistleblower Committee or any other Company employee. For the detailed process on the Investigation, refer to **Appendix**.

#5. DOCUMENTATION & REPORTING

- The investigation report will be filed as per the format attached in Appendix 1 – Vigil and Whistleblower Investigation Report. All reports along with the supporting documentation and evidences will be filed and retained by the investigation team.
- A quarterly status report on the total number of complaints received during the period, with summary of the findings of the Vigil and Whistleblower Committee and the corrective actions taken will be sent by the Vigil and Whistleblower Custodian to the Chairman of the Audit Committee.
- All documentation pertaining to the complaint including but not restricted to the investigation report, corrective action taken and evidence will be maintained by the Vigil and Whistleblower Custodian for a period of 7 years.
- All complaints received will be kept confidential and will be shared only on a 'Need to Know' basis.
- All investigation reports shall be brought to the attention of:
 - a) The Company Secretary
 - b) The Chief Legal Officer or the Chief Financial Officer

#6. VIGIL & WHISTLEBLOWER PROTECTION

The Company will use best efforts to protect Whistle-blowers against reprisal, as described below.

1. The Company will keep the Whistle-blower's identity confidential, unless -
 - a) The person agrees to be identified.
 - b) Identification is necessary to allow the Company or legal officials to investigate.
 - c) The person charged with a violation in which the information is required as a matter of legal right.
2. The Company prohibits retaliation against a Whistle-blower with the intent of adversely affecting the terms or conditions of employment. Whistle-blowers who believe that they have been retaliated against may file a



VIGIL & WHISTLEBLOWER POLICY - PROCESS

written complaint with the Vigil and whistle-blower Committee. A proven complaint of retaliation shall result in a proper remedy for the person harmed and severe disciplinary action including termination of employment against the retaliating person.

3. In the event that a complaint made in good faith, is subsequently found to be untrue, no action would be initiated against the whistle blower. However, action will be taken against Whistle-blowers not making allegations in good faith.

If an individual raises an actual concern and is acting in confidence, even if it is later discovered that they are mistaken, under this policy they will not be at risk of losing their job or suffering any form of retribution as a result. This assurance will not be extended to an individual who maliciously raises a matter they know to be untrue or who is involved in any way in the malpractice.

#7. FALSE DISCLOSURES

COMPANY will treat all disclosures of malpractice seriously and protect the employees who raise concerns in good faith. However, appropriate disciplinary action will be taken in accordance against any employee who is found to have made a disclosure maliciously that they know to be untrue, or without reasonable grounds for believing that the information supplied was accurate. This may result in dismissal.

VIGIL & WHISTLEBLOWER POLICY – COMPLAINT FORM



COMPLAINANT (S) INFORMATION – A person/persons who has witnessed the violation

Name	Position	Department	Contact Number	Best Time to Call

SUBJECT (S) INFORMATION – A person/persons who has suffered due to violation

Name	Position	Department	Contact Number	Best Time to Call

Briefly describe the allegation the witness(es) will be able to confirm and describe the improper activity(ies) and how you know about them. Specify Who, What, When, Where, and How. Use additional paper if needed.

VIGIL & WHISTLEBLOWER POLICY – COMPLAINT FORM



EVIDENCE

Please list all documents or other items of evidence that prove the allegations to be true and explain how each item provides proof. If you have any of the listed documents in your possession, please provide copies. Use additional paper if needed.

Signature: _____

Place: _____

Date: _____

Note: Hardcastle Restaurants Private Limited undertakes and agrees with that the information provided will be kept confidential and not be disclosed to any third party, without prior notification to the employee anytime during the employment period.